

Junior Achievement of Southern Alberta
Financial Statements
June 30, 2025

To the Members of Junior Achievement of Southern Alberta:

Opinion

We have audited the financial statements of Junior Achievement of Southern Alberta (the "Society"), which comprise the statement of financial position as at June 30, 2025, and the statements of operations, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Society as at June 30, 2025, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Society in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Society's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Society or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Society's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Society's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Society's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Society to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Calgary, Alberta

October 29, 2025

MNP LLP

Chartered Professional Accountants

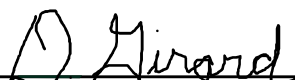
Junior Achievement of Southern Alberta

Statement of Financial Position

As at June 30, 2025

	2025	2024
Assets		
Current		
Cash and cash equivalents	216,369	635,200
Restricted cash	94,212	27,496
Short-term investments	1,104,885	1,482,937
Marketable securities (Note 5)	59,252	35,573
Accounts receivable (Note 3)	52,842	56,604
Prepaid expenses and deposits	61,063	53,188
Supplies inventory	24,619	25,831
	1,613,242	2,316,829
Capital assets (Note 4)	974	2,368
	1,614,216	2,319,197
Liabilities		
Current		
Accounts payable and accrued liabilities	91,612	173,912
Deferred contributions (Note 5)	206,131	655,621
Deferred revenue	15,000	64,000
	312,743	893,533
Commitments (Note 6)		
Net Assets		
Unrestricted	840,499	963,296
Internally restricted (Note 10)	460,000	460,000
Internally restricted – invested in capital assets	974	2,368
	1,301,473	1,425,664
	1,614,216	2,319,197

Approved on behalf of the Board of Directors


Director


Director

Junior Achievement of Southern Alberta

Statement of Operations

For the year ended June 30, 2025

	2025	2024
Revenue		
Fund development	890,475	1,391,679
Event revenue	585,817	441,500
Government funding	315,695	325,479
Donations-in-kind	106,195	138,631
Investment income	62,651	95,427
	1,960,833	2,392,716
Expenses		
Program direct (Note 8)	1,055,775	1,082,227
Event	478,423	541,527
General, administration and marketing (Note 8)	379,180	498,818
Fund development	170,252	244,639
Amortization	1,394	1,394
	2,085,024	2,368,605
(Deficiency) excess of revenue over expenses	(124,191)	24,111

The accompanying notes are an integral part of these financial statements

Junior Achievement of Southern Alberta **Statement of Changes in Net Assets**

For the year ended June 30, 2025

	<i>Unrestricted</i>	<i>Internally restricted – invested in capital assets</i>	<i>Internally restricted</i>	<i>2025</i>	<i>2024</i>
Net assets beginning of year	963,296	2,368	460,000	1,425,664	1,401,553
(Deficiency) excess of revenue over expenses	(124,191)	-	-	(124,191)	24,111
Amortization of capital assets	1,394	(1,394)	-	-	-
Net assets, end of year	840,499	974	460,000	1,301,473	1,425,664

The accompanying notes are an integral part of these financial statements

Junior Achievement of Southern Alberta

Statement of Cash Flows

For the year ended June 30, 2025

	2025	2024
Cash provided by (used for) the following activities		
Operating		
(Deficiency) excess of revenue over expenses	(124,191)	24,111
Amortization	1,394	1,394
	(122,797)	25,505
Changes in working capital accounts		
Accounts receivable	3,762	(10,016)
Prepaid expenses and deposits	(7,875)	(20,979)
Supplies inventory	1,212	(8,416)
Accounts payable and accrued liabilities	(82,300)	(2,464)
Deferred contributions	(473,169)	(649,351)
Deferred revenue	(49,000)	41,500
	(730,167)	(624,221)
Investing		
Purchase of short-term investments	(69,718)	(1,518,510)
Proceeds on disposal of short-term investments	447,770	1,825,949
	378,052	307,439
Decrease in cash resources	(352,115)	(316,782)
Cash resources, beginning of year	662,696	979,478
Cash resources, end of year	310,581	662,696
Cash resources are composed of:		
Cash and cash equivalents	216,369	635,200
Restricted cash	94,212	27,496
	310,581	662,696

The accompanying notes are an integral part of these financial statements

Junior Achievement of Southern Alberta

Notes to the Financial Statements

For the year ended June 30, 2025

1. General

Junior Achievement of Southern Alberta (the "Society") is a not-for-profit organization. The goal of the Society is to inspire and educate young Albertans to succeed in the global economy by providing them with opportunities to experience free enterprise, understand business and economics and develop entrepreneurial and leadership skills. The Society accomplishes this goal through the delivery of relevant programs, facilitated with the active involvement of the business community.

Junior Achievement of Southern Alberta is a charter organization of Junior Achievement of Canada ("JACAN") and is responsible for delivery of Junior Achievement programs throughout the territory of Southern Alberta.

The Society is headquartered in Calgary and supported through Rural Leadership Councils established throughout Southern Alberta. These committees support a local Program Coordinator by promoting Junior Achievement programs and participating in fundraising activities.

The Society is a registered charitable organization under the Income Tax Act ("Act") and accordingly is exempt from income taxes under section 149(1) of the Act. To maintain its status as a tax-exempt entity under the Act, the Society must meet certain requirements. It is management's opinion that these requirements have been met.

2. Significant accounting policies

The financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations set out in Part III of the CPA Canada Handbook - Accounting, as issued by the Accounting Standards Board in Canada.

Cash and cash equivalents

Cash and cash equivalents include cash and short-term investments that have a period from inception less than 90 days that are readily convertible to known amounts of cash and have an insignificant risk of change in value. Cash subject to restrictions is included in restricted cash.

Short-term investments

Short-term investments consist of highly liquid guaranteed certificates with terms from inception to maturity greater than 90 days, but less than one year. As at June 30, 2025, the Society's short-term investment consists of a redeemable Guaranteed Investment Certificate ("GIC") bearing variable interest at the prime rate minus 2.0%, maturing October 15, 2025.

Marketable securities

Marketable securities with prices quoted in an active market are measured at fair value while those that are not quoted in an active market are measured at cost less impairment.

Supplies inventory

Supplies inventory is valued at the lower of cost and net realizable value. Cost is determined by the first in, first out method.

Capital assets

Purchased capital assets are recorded at cost. Contributed capital assets are recorded at fair value at the date of contribution plus all costs directly attributable to the acquisition.

Amortization is provided using the straight-line basis with half year amortization taken in the year of acquisition over the following terms:

Computer equipment	3 years
Equipment and furniture	10 years
Leasehold improvements	5 years

2. Significant accounting policies *(Continued from previous page)*

Revenue recognition

The Society follows the deferral method of accounting for contributions. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Contributions restricted for capital assets are deferred and recognized as revenue as the related assets are amortized. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Fund development and government funding is recognized as revenue at the Society's discretion when amounts are available for use.

Event revenue is recognized when services are provided and collection is reasonably assured.

Donations-in-kind is recognized both as contributions and expenses in the statement of operations when the fair value can be reasonably estimated and when the materials and services are used in the normal course of the Society's operations and would otherwise have been purchased.

Unrestricted investment income is recognized as revenue when earned.

Government assistance

Government assistance is recognized when there is reasonable assurance that the conditions attached to the government assistance will be received. Government assistance is recognized as income over the periods necessary to match it with the related costs that it is intended to compensate.

Allocation of expenses

The Society allocates expenses incurred for personnel costs and premises rent among four primary functions: direct programming, fund development, events, and general, administrative and marketing. Each function incurs costs that are directly related to its operations and common costs are allocated proportionately on the basis of hours incurred by personnel in undertaking each function.

Use of estimates

The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period.

Accounts receivable are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary. Provisions are made for slow moving and obsolete inventory as well as warranty and after sales service costs. Amortization is based on the estimated useful lives of capital assets.

By their nature, these judgments are subject to measurement uncertainty, and the effect on the financial statements of changes in such estimates and assumptions in future years could be material. These estimates and assumptions are reviewed periodically and, as adjustments become necessary they are reported in excess of revenues over expenses in the years in which they become known.

Donated goods and services

Donated goods and services are recorded as both revenue and expense when the fair market value is reasonably determinable and when they would normally be purchased and paid for by the Society, if not donated.

A proportion of the Society's work is dependent on voluntary services from many members and supporters. Because of the difficulty in determining their value, these contributed services are not recognized in the financial statements.

Junior Achievement of Southern Alberta

Notes to the Financial Statements

For the year ended June 30, 2025

2. Significant accounting policies *(Continued from previous page)*

Financial instruments

The Society recognizes financial instruments when the Society becomes party to the contractual provisions of the financial instrument.

Arm's length financial instruments

Financial instruments originated/acquired or issued/assumed in an arm's length transaction ("arm's length financial instruments") are initially recorded at their fair value.

At initial recognition, the Society may irrevocably elect to subsequently measure any arm's length financial instrument at fair value. The Society has not made such an election during the year.

Transaction costs and financing fees directly attributable to the origination, acquisition, issuance or assumption of financial instruments subsequently measured at fair value are immediately recognized in deficiency of revenues over expenses. Conversely, transaction costs and financing fees are added to the carrying amount for those financial instruments subsequently measured at cost or amortized cost.

Related party financial instruments

The Society initially measures financial instruments originated/acquired or issued/assumed in a related party transaction ("related party financial instruments") at cost on initial recognition. When the financial instrument has repayment terms, cost is determined using the undiscounted cash flows, excluding interest, dividend, variable and contingent payments, less any impairment losses previously recognized by the transferor. When the financial instrument does not have repayment terms, but the consideration transferred has repayment terms, cost is determined based on the repayment terms of the consideration transferred. When the financial instrument and the consideration transferred both do not have repayment terms, the cost is equal to the carrying or exchange amount of the consideration transferred or received (refer to Note 8).

Financial instruments that were initially measured at cost are subsequently measured using the cost method less any reduction for impairment.

Transaction costs and financing fees directly attributable to the origination, acquisition, issuance or assumption of related party financial instruments are immediately recognized in deficiency of revenues over expenses.

Financial asset impairment

The Society assesses impairment of all its financial assets measured at cost or amortized cost. When there is an indication of impairment, the Society determines whether it has resulted in a significant adverse change in the expected timing or amount of future cash flows during the year.

Any impairment, which is not considered temporary, is included in current year excess of revenues over expenses.

The Society reverses impairment losses on financial assets when there is a decrease in impairment and the decrease can be objectively related to an event occurring after the impairment loss was recognized. The amount of the reversal is recognized in excess of revenues over expenses in the year the reversal occurs.

The Society, as part of its operations, carries a number of financial instruments. It is management's opinion that the Society is not exposed to significant interest, currency, credit, liquidity or other price risks arising from these financial instruments except as otherwise disclosed.

3. Accounts receivable

	2025	2024
Accrued interest income on GIC	34,870	47,817
Accounts receivable	10,000	-
Goods and Services Tax receivable	7,972	8,787
	52,842	56,604

Junior Achievement of Southern Alberta

Notes to the Financial Statements

For the year ended June 30, 2025

4. Capital assets

	<i>Cost</i>	<i>Accumulated amortization</i>	<i>Net book value</i>	<i>Net book value</i>
Computer equipment	72,900	72,900	-	-
Equipment and furniture	85,281	84,307	974	2,368
Leasehold improvements	48,587	48,587	-	-
	206,768	205,794	974	2,368

5. Deferred contributions

The Society has received contributions for company program scholarships and other specified projects that will be expended in future years. Recognition of these amounts as revenue is deferred to periods when the specified expenditures are made.

During the year, Society received marketable securities with an adjusted cost base of \$24,704 (2024 - \$nil). The Society is required to hold the securities for at least one year. The revenue will be recognized when the shares are sold. The fair market value of donated marketable securities on June 30, 2025 is \$59,252 (2024 - \$35,573).

Changes in the deferred contribution balance are as follows:

	<i>2025</i>	<i>2024</i>
Balance, beginning of year	655,621	1,309,972
Amount received during the year	175,008	596,164
Cost base of securities donated during the year	24,704	-
Change in market value of donated securities	(3,366)	10,573
Income reinvested of donated securities	2,311	-
Less: Amount recognized as revenue during the year	(648,147)	(1,261,088)
Balance, end of year	206,131	655,621

6. Commitments

The Society leases rental space with terms expiring through to 2027. Approximate commitments with respect to these leases, inclusive of GST and exclusive of operating costs, are as follows:

2026	50,476
2027	50,476

7. Credit facility

The Society has a revolving bank demand loan to provide up to \$75,000 bearing interest at the bank's prime rate plus 0.5%. No amounts were drawn on this credit facility during the 2025 fiscal year (2024 - \$nil).

The facility is secured by the Society's capital assets (Note 4).

Junior Achievement of Southern Alberta

Notes to the Financial Statements

For the year ended June 30, 2025

8. Related party transactions

The Society is a licensee of JACAN, thereby operating under a common name and bound by certain standards and policies of JACAN. The Society receives membership rights and privileges and pays for service fees based on revenue, directors' and officers' insurance, certain employee benefits and certain promotional materials, under agreement, from JACAN. During fiscal 2025, these purchases totalled \$80,868 (2024 - \$68,437), of which \$75,780 (2024 - \$61,467) is recorded in Program direct expenses and \$5,088 (2024 - \$6,970) is recorded in general, administration and marketing expenses. These transactions were in the normal course of operations and are measured at the exchange amount which is the amount of consideration established and agreed to by the related parties.

9. Fundraising expenses

As required under Section 7(2) of the Charitable Fundraising Regulation, the following amounts are disclosed:

	2025	2024
Remuneration to employees whose principal duties involve fundraising	177,694	279,732
Total direct expenses incurred for the purpose of soliciting contributions	2,259	9,598

10. Internally restricted net assets

Internally restricted net assets are to be used for future capital purchases and are not available for unrestricted purposes without approval by the board of directors.

11. Sustainability reserve

As a licensee of JACAN, the Society is required to have a minimum Sustainability Reserve consisting of unrestricted and internally restricted funds. Applying the respective JACAN policy and procedure, the Sustainability Reserve for the Society has been calculated to be 55.8% (2024 - 50.6%) of its net operating budget for the year ended June 30, 2025.

12. Allocation of expenses

Salaries and rent expense are allocated as follows:

	<i>Salaries</i>	<i>Rent</i>	<i>June 30 2025</i>
Program direct	630,706	59,882	690,588
Event	75,617	15,707	91,324
General, administration and marketing	167,943	15,707	183,650
Fund development	161,121	6,872	167,993
	271,327	9,596	1,133,555

	<i>Salaries</i>	<i>Rent</i>	<i>June 30 2024</i>
Program direct	652,463	51,977	704,440
Event	271,327	9,596	280,923
General, administration and marketing	222,513	21,857	244,370
Fund development	119,723	12,528	132,251
	1,266,026	95,958	1,361,984

13. Financial instruments

The Society, as part of its operations, carries a number of financial instruments. It is management's opinion that the Society is not exposed to significant interest rate, currency, or other price risks arising from these financial instruments except as otherwise disclosed.

Interest rate risk

The Society is exposed to interest rate fluctuations on the credit facility (Note 7).

Credit risk

Financial instruments that potentially subject the Society to concentrations of credit risk consist primarily of trade accounts receivable. Management is of the opinion that its trade accounts receivable credit risk exposure at June 30, 2025 is nominal.

14. Comparative figures

Certain comparative figures have been reclassified to conform with current year presentation.